



RECOMMENDATION FORM

FAMILY NAME:	FIRST NAME:
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Instructions:

The person named above is a candidate for admission to the MSc in Hospitality Management.

You have been chosen by the candidate to submit your comments concerning his/her aptitude for the program. The comments that you provide will be carefully considered in assessing the candidate's application. Your comments will remain confidential. Enclose this form in an envelope addressed to the candidate. Seal the envelope, sign it across the back and return it to the candidate.

Thank you for your cooperation.

1 How long have you known the candidate?.....

.....

2 How do you know him/her?.....

.....

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.....

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.....

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3 What are the main qualities of the candidate?.....

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HOMOLOGUE AU NIVEAU 1

ESSEC BUSINESS SCHOOL
PRIVATE SCHOOL OF MANAGEMENT
ACCREDITED AACSB INTERNATIONAL – THE ASSOCIATION
TO ADVANCE COLLEGIATE SCHOOLS OF BUSINESS.
ACCREDITED EQUIS – THE EUROPEAN QUALITY IMPROVEMENT SYSTEM.
AFFILIATED TO THE CHAMBRE OF COMMERCE
AND INDUSTRY OF VERSAILLES VAL D'OISE – YVELINES

4 What are the main shortcomings of the candidate?.....

5 How would you assess the candidate's potential for a successful management career in the hospitality industry?.....

6 Please use the grid below to assess the candidate in relation to other people you have known under similar circumstances.

	Excellent	Very Good	Good	Fair	Poor	Unable to evaluate
Conceptual ability	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
Analytical capacity	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
Capacity to work with others	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
Initiative	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
Maturity	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
Motivation	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
Integrity	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
Capacity to express him/herself (oral and written)	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>

In conclusion, I strongly recommend
 recommend
 recommend with some reservations
 do not recommend

} the admission of the candidate to the MSc in Hospitality Management

Name
 Title
 Company, institution
 Professional address

 E-mail Tel Fax

Date Signature